

Public Works

BUDGET: **Solid Waste 401-000-010**

MISSION: Solid Waste Division manages all solid waste activities, which include transfer station operations, a long haul and disposal contract, recycling contract, public education, hazardous (moderate risk) waste collection and disposal, closed landfill monitoring and maintenance, operations and financial management, and planning.

<u>REVENUE:</u>	2012 Actual	2013 Actual	2014 Projected	2014 Adopted	2015 Request
Beginning Fund Balance	\$ 763,514	\$ 690,370	\$ 897,057	\$ 690,370	\$ 854,270
Solid Waste and Refuse Taxes	\$ 33,422	\$ 36,189	\$ 43,568	\$ 42,105	\$ 42,798
Garbage Fees	1,970,301	2,013,338	2,445,091	2,467,250	2,517,533
Misc Revenue	35,915	30,974	24,536	19,000	20,980
Total Discretionary Revenues	<u>\$ 2,039,638</u>	<u>\$ 2,080,501</u>	<u>\$ 2,513,195</u>	<u>\$ 2,528,355</u>	<u>\$ 2,581,311</u>
DOE Grants	54,207	147,259	82,692	40,200	12,800
Moderate Risk Waste Fee - SQG	9,947	11,501	13,812	11,900	11,600
Yard Debris Fees	107,784	109,165	106,530	108,800	108,700
Interfund Payment from Health Proceeds from Sale of Equipment Insurance Recoveries					
Transfers In - Equip Reserve Fund	0	168,000	0	0	0
Transfers In - Closure Fund	6,000	6,000	6,000	6,000	6,000
Total Revenues	<u>\$ 2,217,576</u>	<u>\$ 2,522,425</u>	<u>\$ 2,722,229</u>	<u>\$ 2,695,255</u>	<u>\$ 2,720,411</u>
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<u>EXPENDITURES:</u>	2012 Actual	2013 Actual	2014 Projected	2014 Adopted	2015 Request
By Object					
Salaries/Benefits	\$ 566,291	\$ 545,578	\$ 588,200	\$ 614,460	\$ 670,918
Supplies	14,518	20,563	18,867	17,730	17,570
Professional Services	1,211,519	1,342,887	1,458,791	1,517,166	1,431,440
Other Services/Charges	163,053	141,786	175,706	173,300	152,635
Intergovernmental Prof. Services					
Interfund Payments	186,853	150,275	194,042	201,370	167,050
Total Solid Waste Operating	<u>\$ 2,142,233</u>	<u>\$ 2,201,089</u>	<u>\$ 2,435,606</u>	<u>\$ 2,524,026</u>	<u>\$ 2,439,613</u>
Capital Outlay	-	32,639	242,494	101,750	205,179
Debt Service	63,174	-	-	-	-
Transfers out	85,313	82,010	86,916	84,236	82,370
Total Solid Waste Expenditures	<u>\$ 2,290,720</u>	<u>\$ 2,315,737</u>	<u>\$ 2,765,016</u>	<u>\$ 2,710,012</u>	<u>\$ 2,727,162</u>
Ending Fund Balance	\$ 690,370	\$ 897,057	\$ 854,270	\$ 675,613	\$ 847,519

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<u>EXPENDITURES:</u>	2012	2013	2014	2014	2015
By Program	Actual	Actual	Projected	Adopted	Request
Admin, Drop Box, Monitor, Transf	\$ 1,975,833	\$ 1,953,624	\$ 2,234,115	\$ 2,292,537	\$ 2,126,981
Education	12,469	9,676	2,946	9,753	15,680
Moderate Risk Waste	91,128	91,806	74,813	79,601	80,343
Recycling	148,116	227,992	210,648	226,371	250,831
Cap.Outlay /Debt Service/ Transfers to Equip Reserve	63,174	32,639	242,494	101,750	253,327
Total Solid Waste	\$ 2,290,720	\$ 2,315,737	\$ 2,765,016	\$ 2,710,012	\$ 2,727,162

<u>STAFFING:</u>					
Admin, Drop Box, Monitor, Transf	7.89	7.85	8.39	8.39	8.23
Education	0.02	0.04	0.10	0.10	0.17
Moderate Risk Waste	0.61	0.52	0.50	0.50	0.51
Recycling	0.04	0.03	0.25	0.25	0.26
Capital Projects	0.00	0.00	0.00	0.00	0.46
Total Solid Waste	8.56	8.44	9.24	9.24	9.63

GOALS FOR FY2015:

1. Provide and maintain solid waste facilities that meet regulatory requirements and protect health and safety for County residents.
2. Continue to support all waste reduction, recycle and disposal services currently in place.
3. Identify where there is potential for introducing new services that are cost-effective.
4. Continue to support regional cooperation with other jurisdictions for more cost effective solid waste programs.
5. Implement recommendations for all operations as indicated in the adopted Solid Waste Management Plan.

OBJECTIVES FOR FY2015:

1. Manage the solid waste Enterprise Fund using realistic tonnage projections, and matching its programs and costs with available revenues.
2. Maintain prudent minimum Fund reserves for both operations and capital facility and equipment needs.
3. Continue to manage all current solid waste operations and programs, to provide long term solid waste services to Jefferson County residents.
4. Provide support to Environmental Health Division to inform the public about proper solid waste reduction, recycling and disposal methods, and opportunities both in County programs and in other nearby jurisdictions.
5. Complete a 5-Year revision of the Solid Waste Management Plan as required by WA Dept. of Ecology.

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<u>PERFORMANCE INDICATORS:</u>	2012	2013	2014	2014	2015
	Actual	Actual	Projected	Planned	Planned
Solid Waste System Transfer Station tonnages	17,557	17,673	17,500	17,750	17,670
Quilcene Drop Box tonnages (included above)	160	172	160	160	160
Recycle tonnage	3,785	3,775	4,055	3,975	4,100
Pounds of Moderate Risk Waste	49,940	50,596	48,000	42,000	50,600
Grant Funding	\$54,207	\$147,259	\$82,692	\$40,200	\$12,800
Education Funding	\$47,500	\$47,500	\$55,436	\$55,436	\$47,500
Solid Waste Abatement Funding	\$18,366	\$17,000	\$17,750	\$17,750	\$17,670

SUMMARY OF KEY FUNDING/SERVICE ISSUES:

Solid Waste Division completed an analysis of solid waste services and costs in 2013 and waste disposal fee increases in effect February 1, 2014 (Ordinance 06-1125-13) will allow continued support for solid waste services at their current levels as provided by Jefferson County.

The solid waste tonnage generated in the County is projected based on a balance of the predicted combined annual MRW, recycling, and solid waste tonnages. Long-term revenue projections and costs will continue to be carefully evaluated in 2015. Solid waste tonnage received at the Transfer Station appears to have stabilized after dropping some 17% from 2006 to 2011 but no increase in solid waste tonnage is projected in 2015.

The Solid Waste division will continue to monitor trends in waste quantities collected at The Quilcene Drop Box, Transfer Station, Recycling and Moderate Risk Waste Facilities, and balances system demand with the mission and goals of the solid waste program and the financial means to meet those goals.

